

**Allegany County Public Schools  
2018 – 2019 School Improvement Plan**

School: Center for Career and Technical Education

Principal: Mrs. Candy Canan

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### INTEGRATED EDUCATIONAL FRAMEWORK

#### Mission, Vision, and Core Values

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#### Mission Statement

The Career Center's mission is to create a safe environment where all students can learn. Learning at CCTE is an inclusive and collaborative effort of students, staff, family and community. This Collaboration creates the foundation to participate responsibly, use technology, to succeed in the workplace or post-secondary education, and achieve optimal individual growth in a diverse and changing world.

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#### Vision

Our vision is to provide a focused, caring, and stimulating environment where ALL students will recognize and achieve their fullest potential while preparing to make their best contribution to society.

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#### Core Values

1. Create an atmosphere in which students can learn and develop to their maximum abilities.
  2. Keep lines of communication open among students, teachers, administration, home and community.
  3. Provide opportunities for effective preparation for skill training that will lead to employment, apprenticeship, or post-secondary education.
  4. Promote citizenship by participating in the duties and responsibilities that come with being a member of the school.
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community.

### A. VISION, MISSION, CORE VALUES, AND LEADERSHIP

1. What is the role of the principal in the School Improvement Process at your school?  
**The principal of CCTE is a member of the school improvement team. She collaborates with the chairperson the meeting and facilitates the meeting. She is open to input from all members of the team and tries to implement suggestions in a timely manner.**
2. What is the purpose of your school leadership team in the School Improvement Process?  
**The Leadership Team helps to disseminate school-based professional development information that will facilitate improvement in all areas of the school. Our purpose is to raise up children to their potential and to have students graduate ready for college and/or careers.**
3. Does your school improvement team (SIT) represent your entire school community, including parents/guardians?  
**Community involvement takes many roles at the Career Center including both PAC committees as well as Local Advisory Boards and the CCTE Foundation. Our school has a deep connection to the larger school community with business and industry. Because of this, we are able to consistently implement practices at the suggestion groups that further our mission and goals toward school improvement.**
4. What additional opportunities exist for everyone in your school community to meaningfully participate in decision-making processes?  
**Faculty meetings are held monthly as well as quarterly SIT meetings. Additionally, Program Advisory Committee (PAC), Local Advisory Committee (LAC) and Building Trades Foundation meetings are held throughout the year. The ACTE Leadership Team works together to look at data and develop meaningful professional development opportunities and activities for staff. Additionally the Principal and Guidance Counselor are members of the Curriculum Leadership Team. We have a student council that is led by our Academy of Health Professions Instructor who takes suggestions and brings them before the administration and/or faculty for discussion. Our SkillsUSA student officers also have the responsibility to communicate with building administration when planning events. Faculty conducts and conducts surveys that drive discussions on positive change and works together to bring the importance of the data to the students, through the implementation of data discussions.**
5. What is the process for developing a shared understanding and commitment to the vision, mission, and core values?

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Faculty and staff at the Career Center practice the vision, mission, and core values every day. The plan is made available on the school website for parents as well as community members to view. The mission and vision are reviewed each year, and throughout the year, to ensure our practice is consistent with our goals.

6. When was the last periodic review of the vision, mission and core value?

The last periodic review of the vision, mission and core values took place at a professional development meeting on August 22, 2018. The faculty voted to continue with the current mission and vision established for the school. We dissected our Vision Statement into the What, How, and Why when discussing Simon Sinek's Golden Circle to bring relevance to the System Wide Powerpoint provided by Dr. Brown. We determined the following: What? We strive to have ALL students recognize and achieve their fullest potential. How? By Providing a stimulating, focused, and caring environment. And, Why? Because we want them to each make their best contribution to society. Our vision works!

7. Have you adjusted the school's mission and vision to changing expectations and opportunities for the school's changing needs and situations of students? If so, why?

The faculty, as a whole, decided there was no need to change the school's mission and vision. We feel, based on our goals as an organization, that we are operating consistently with the mission and vision we have established.

### B. Culture, Climate, and Inclusive Community

**School climate and culture** have a profound impact on student achievement and behavior and reflects the school community. Positive sustainable school climate fosters learning and youth development.

**School climate** refers to the character and quality of school life that is centered on patterns of students, staff and parent experiences of school life. School climate refers to a school's social, physical, and academic environment. It refers to not limited to how the school makes people feel. Examples: Do they feel safe, welcomed, and connected?

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**School culture** is a set of goals, norms, values, beliefs and teaching and learning practices that reflect the organizational structure. A related concept is school culture, which refers to the “unwritten rules and expectations” among the school community (Gruenert, 2008).

Broadly defined, positive school cultures are conducive to professional satisfaction, morale, and effectiveness, as well as student learning, fulfillment, and well-being. The following examples are commonly associated with positive school cultures:

- The individual successes of teachers and students are recognized and celebrated.
- Relationships and interactions are characterized by openness, trust, respect, and appreciation.

In addition, in accordance with the Code of Maryland Regulations (COMAR) 13A.01.04.03 all students in Maryland’s schools, without exception and regardless of race, ethnicity, region, religion, gender sexual orientation, language, socioeconomic status, age, or disability have the right to educational environments that are:

- A. Safe
- B. Appropriate for academic achievement; and
- C. Free from any form of harassment.

**Formative or bulleted form, address your school’s climate, culture, and inclusive community.**

The Career Center provides an environment that fosters achievement in both the academic classroom as well as in the skill areas. Special needs students are included in all aspects of the Career Center and are given appropriate assistance when needed. The school, as well as the Career Center, provides a safe environment for students and is free of any form of harassment. Teachers are given professional development in all areas, including child abuse and neglect, suicide prevention, and mental health awareness. All staff are aware of what to do if a problem arises and what steps need to be taken to address those issues appropriately and in a timely manner.

Accomplishments at the Career Center are recognized and celebrated for their achievements. Certificates are presented at three 9 week intervals for academic achievement, skill awards, and attendance. At the end of the year, an awards assembly at Allegany College is held to recognize award winners. The Certification Ceremony in May recognizes all seniors, yet focuses on those who have made contributions beyond what is expected. Students are chosen as “students of the month”, and winners of skill related showcases and competitions at local and state levels and are recognized for those achievements. College and Career Ready students are acknowledged with

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of Distinction at Certification. Principal Award Winners, along with those who have been designated as academic award winners, are recognized. The school has a National Technical Honor Society Chapter and also recognizes the students who complete the Academic Professions Program at the “Pinning Ceremony” in the Spring.

**C. Staff Engagement Action Plan**

### *Student and/or Staff Engagement Action Plan*

<p>Key areas of needed improvement: What are the issue (s) that needs addressed?</p>	<p>From the Engagement Survey CCTE identified the following areas needing improvement;</p> <ol style="list-style-type: none"> <li>1) Section III Morale: Acknowledging that my morale is my responsibility.</li> <li>2) Section III Morale: Productive Working Relationship with My Peers</li> <li>3) Section I Engagement: Communication both oral and written, with parents is always clear and non-threatening</li> </ol>
<p>Activities: What steps will be taken to obtain the desired outcome(s).</p>	<ol style="list-style-type: none"> <li>1) Teachers will be surveyed to assess factors for morale, be encouraged to submit suggestions to a suggestion box, complete exit ticket from Professional Development and obtain speakers on growth mindset and mindfulness.</li> <li>2) Team Building Activities such as the give-away car project, productive professional development sessions, blended classrooms, teacher partnering, community service projects, health and wellness, teacher developed PD, inclusion of teachers and staff presentation of information during faculty meetings, and cross curricular involvement</li> <li>3) Positive Postcards with the additional of digital format, positive emails and calls home</li> </ol>

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	<p>increase article in the newspaper.</p>
<p>ve leader and team: Who is responsible and involved in the work?</p>	<p>The SIT, PBIS, and the ACTE Leadership Team, along with ALL faculty and staff members are involved.</p>
<p>resources: What investments (people, money, time, etc) will be needed to support the initiative(s) (strategies/activities) to achieve the desired outcome(s)?</p>	<p>For all Money for supplies, resources, and speakers.</p>
<p>goals: What are the major events or accomplishments for this?</p>	<ol style="list-style-type: none"> <li>1) Our faculty and staff will have a valued interest in the work we complete together and an overall increase in morale will occur, as well as an understanding that we are ultimately responsible for our own morale.</li> <li>2) Working together we will develop a positive morale as a group, understanding that through teamwork all things are possible. Our give-away car project will enable us to work together towards a common goal in ways we are not familiar with, as well as allow us in learning from one another.</li> <li>3) An increased presence of parents and family members at school events and visitations will occur.</li> </ol>

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<p>Performance Metrics: What will you use to gauge progress on your steps and to determine if the identified goal has been met?</p>	<ol style="list-style-type: none"> <li>1) Progress will be documented by a spring exit ticket at a faculty meeting utilizing the questions from the original survey. The questionnaire will be anonymous.</li> <li>2) Keep a record of team activities throughout the year that have occurred, take pictures and share experiences throughout the year.</li> <li>3) Record of phone logs, parent attendance at all events, positive postcards sent home highlighting students achievements.</li> </ol>
<p>Timeline: Include dates for implementation of action steps.</p>	<ol style="list-style-type: none"> <li>1) Spring exit ticket, Spring 2019</li> <li>2) Give-Away Car work ongoing throughout the school year, every Tuesday from 2:30-4:00</li> <li>3) Phone logs-Ongoing, Parent Conferences-October 2 and March 4, Parent Meetings Ongoing, Postcards Home-Teachers are Encouraged to Send Home a minimum of one Positive Note a week to one student.</li> </ol>

### SCHOOL DEMOGRAPHICS

#### A. Staff Demographics

Table 1			
School-based Personnel	Part Time	Full Time	Total
Administrators		2	2
Teachers		25	25
Itinerant staff	1	3	4
Paraprofessionals		3	3
Support Staff		5	5
Other		1	1
<b>Total Staff</b>	<b>1</b>	<b>39</b>	<b>40</b>



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Table 2					
Under each year, indicate the percent as indicated of individual in each category.	2014 – 2015 Official Data	2015 – 2016 Official Data	2016 – 2017 Official Data	2017 – 2018 Official Data	2018 – 2019 Official Data
<b>Percentage</b> of faculty who are: <ul style="list-style-type: none"> <li>• Certified to teach in assigned area(s)</li> <li>• Not certified to teach in assigned area(s)</li> </ul>	81.8% 18.2%	86.2% 13.8%	93.1% 6.9%	100% 0%	97.5% 2.5%
For those not certified, list name, grade level course	Welding Cosmetology HVAC Carpentry IT Networking	Welding Cosmetology HVAC Carpentry	Welding Carpentry	None	Graphic Arts
Number of years principal has been in the building	1	2	3	4	5
Teacher Average Daily Attendance	96.6%	96.1%	95.0%	94.9	

### B. Student Demographics

Table 3				
SUBGROUP DATA				
SUBGROUP	2015-2016 TOTAL	2016 – 2017 TOTAL	2017-2018 TOTAL	2018-2019 TOTAL
American Indian/Alaskan Native				
Hawaiian/Pacific Islander				
African American				

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White	<b>280</b>	<b>264</b>	<b>244</b>	<b>208</b>
Asian				
Two or More Races				
Special Education	<b>59</b>	<b>57</b>	<b>45</b>	<b>40</b>
LEP				
Males	<b>172</b>	<b>172</b>	<b>164</b>	<b>135</b>
Females	<b>115</b>	<b>101</b>	<b>92</b>	<b>87</b>
Total Enrollment (Males + Females)	<b>287</b>	<b>273</b>	<b>256</b>	<b>222</b>
Farms (Oct 31 data)	<b>55.4%</b>	<b>57.54</b>	<b>51.31%</b>	<b>n/a</b>

### C. Special Education Data 2018-2019 School Year (As of September 30, 2018)

**Table 4**

Disability	TOTAL	Disability	TOTAL	Disability	TOTAL
01 Intellectual Disability	2	06 Emotional Disturbance	1	12 Deaf-Blindness	0
02 Hard of Hearing		07 Orthopedic Impairment		13 Traumatic Brain Injury	1

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03 Deaf		08 Other Health Impaired	13	14 Autism	3
04 Speech/Language Impaired		09 Specific Learning Disability	19	15 Developmental Delay	
05 Visual Impairment		10 Multiple Disabilities			

### ATTENDANCE

<b>Table 5</b>	<b>2017-2018</b>	
<b>School Progress Attendance Rate</b>	<b>All Students AMO = 94.0%</b>	
<b>Grade Level – School Level Data</b>	<b>Attendance Rate</b>	<b>MET Y/N</b>
All Students		
Grade 11	92.9%	N
Grade 12	92.8%	N

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delete the table and then calculate the annual change by taking difference of 2016-27 and 2017-28 and dividing by 2016-20 sent as + or - based on increase or decrease of data.

<b>Table 6</b>					
<b>Attendance Rate</b>					
<b>Subgroups – School Level Data</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>	<b>Percent of Change</b>
All Students	93.8	92.5	92.7	92.8	+ .1%
Hispanic/Latino of any race	91.0	91.0	91.0	91.0	
American Indian or Alaskan native	91.0	91.0	91.0	91.0	
Asian	91.0	91.0	91.0	91.0	
Black or African American	91.0	91.0	91.0	91.0	
Native Hawaiian or Other Pacific Islander	91.0	91.0	91.0	91.0	
White	93.7	92.5	92.8	93	+ .2%
Two or more races	91.0	91.0	91.0	91.0	
Special Education	93.1	94.1	92.4	92.3	- .1%
Limited English Proficient (LEP)	91.0	91.0	91.0	91.0	
Free/Reduced Meals (FARMS)	93.2	91.3	91.3	92.2	+1%

Describe where challenges are evident. In your response, identify challenges in terms of grade band(s) and subgroups, especially Special Education, FARMS, ELL and lowest attending.

None of the subgroups met the goal of 94%. The greatest increase was FARMS with +1% followed by white with +.2% and All students with +.1%. The only decrease we had was in the special education population, decreasing by .1%.

Describe 2-3 strategies/processes that will be used to ensure sufficient progress and include a timeline.

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CTE must follow the guidelines of the traditional BOE attendance interventions and requirements. CTE will continue to promote strong attendance through the senior car and the junior computer giveaways at the end of the school year. Student attendance is highlighted through 9 week assemblies at the end of each nine weeks, the Principal's award at the end of the Senior year with a review at the beginning of each year. Criteria for membership in the National Technical Honor Society is reviewed at the beginning of each year during the student grade level assembly and an induction ceremony is provided during the spring of the Senior Year. All of these recognitions include a standard for attendance. Students with accumulated absences will continue to receive the notification, and are also counseled by the Principal and Vice Principal. The Principal and Vice-Principal meet frequently to discuss students who have received notices relating to their attendance. Together they conduct meetings along with faculty members to educate students of the consequences of being absent. Because each individual student has a unique set of circumstances and attendance records, these activities are ongoing and dependent upon the students involved.

### **HABITUAL TRUANCY**

The Code of Maryland Regulations COMAR 13.08.01.04 states that a student is an habitual truant if (a) the student is unexcused absent from school for a number of days, or portion of days in excess of 20 percent of the school days within any marking period, semester, or year. Habitual truancy means a student that meets all the following criteria (b) The student was absent 5 times or more during the school year; (c) The student was in membership in a school for 91 or less days.

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on the Examination of the Habitual Truancy Data, respond to the following:

many students were identified as habitual truants?

career Center had one student identified as being habitually truant which was .38 %.

be reasons and specific changes/adjustments in place to reduce the number of habitually truant students.

-eight hundredths of a percent is a low percentage of students to be considered as habitually truant. Therefore, we conclude that habitual truancy does not seem to be an issue at CCTE.

### GRADUATION AND DROPOUT RATE – High Schools Only

Goal: All students will graduate from high school.

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### Year Adjusted Cohort Graduation Rate

Group	All Students											
	2014-2015			2015-2016			2016-2017			2017-2018		
	Adjusted Cohort	Diplomas Earned	Grad Rate (%)	Adjusted Cohort	Diplomas Earned	Grad Rate (%)	Adjusted Cohort	Diplomas Earned	Grad Rate (%)	Adjusted Cohort	Diplomas Earned	Grad Rate (%)
Students	150	*	≥95.0 0	137	*	≥95.0	132	126	95.45	126	117	92.86
	142	*	≥95.0 0	131	*	≥95.0 0	127	121	95.28	120	111	92.5
More races							6	4	66.7	0	n/a	n/a
Education	29	27	93.10	25	*	≥95.0 0	28	24	85.7	21	17	80.95
Reduced Meals )	77	*	≥95.0 0	67	*	≥95.0 0	74	68	91.9	66	58	87.88

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3												
Year Adjusted Cohort Dropout Rate												
Group	All Students											
	2014-2015			2015-2016			2016-2017			2017-2018		
	Adjusted Cohort	# of Dropouts	Dropout Rate (%)	Adjusted Cohort	# of Dropouts	Dropout Rate (%)	Adjusted Cohort	# of Dropouts	Dropout Rate (%)	Adjusted Cohort	# of Dropouts	Dropout Rate (%)
Students	150	*	≤3.00	137	*	≤3.00	132	4	3	126	5	3.97
	142	*	≤3.00	131	*	≤3.00	127	4	3.15	120	5	4.17
Education	29	*	≤3.00	1	25	4.00	28	2	7.14	21	0	0
Reduced Meals )	83	*	≤3.00	80	3	3.75	74	4	5.41	66	4	6.06

Describe where challenges are evident. In your response, identify challenges in terms of subgroups, especially Special Education, ELL, and the subgroup with the lowest graduation rate and the highest dropout rate.

**Students who attend the Career Center only spend 50 % of their high school career at this school. They are certified and do not graduate from the Career Center. There are actually no subgroup challenges evident.**

Describe the changes or adjustments that will be made and include a timeline.

**No changes or adjustments will be made.**



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#### SCHOOL SAFETY/ SUSPENSIONS

Suspension – In school and out of school suspensions

School Safety – Suspension for Sexual Harassment, Harassment, and Bullying

Complete the table for in school and out of school suspensions, offenses pertaining to sexual harassment, and offenses bullying/ harassment. Calculate the annual change by taking difference of 2016-17 and 2017-18 and dividing by 2016-17. Represent as + or - based on increase or decrease of data.

Table 9				
SUSPENSIONS				
Subgroup	All Students			
	2015-2016	2016-2017	2017-2018	Percent Change from 2017 to 2018
Total Referrals	169	111	95	-14%
All Suspensions	155	97	85	-12%
In School	110	68	52	-24%
Out of School	45	29	33	+14%
Sexual Harassment Offenses	1	0	1	0
Harassment/Bullying Offenses	2	0	4	0

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Comment on the number of suspensions for your school related to these incidents and provide a plan to reduce that number if applicable.

The Career Center had 169 referrals in 2015-2016, 110 in-school suspensions and 45 out-of-school suspensions. The Career Center had 110 referrals during the 2016-2017 school year which is a decrease of 59, and represents a 35 % reduction from the previous year. We implemented interventions and 29 out of school suspensions. As you can see by the chart, the number of referrals have steadily decreased to the present. Suspensions have decreased from 169 to 95 or forty-three percent. The biggest increase in the 2017-18 school year was in out-of-school suspensions which increased fourteen percent. Our students continue to improve their behavior.

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### **ACADEMIC PROGRESS**

Maryland remains committed to addressing significant gains and progress for all students. As part of the 2017 Bridge to Excellence Master Plan Annual Update, LEAs are required to analyze their State assessment data, and implementation objectives and strategies to determine their effect on student achievement and classroom practices. Schools in Allegany are required to do the same.

**A.**

### **B. ENGLISH LANGUAGE ARTS**

#### **Reading/ELA Data Overview**

**Long Term Goal:** To prepare 100% of students to be college and career ready by graduation.

**Short Term Goal:** To increase the % of all students meeting the criteria for CCR in ELA to include FARMS, Education and Gender groups.

**Reading/ELA – Proficiency Data (Elementary, Middle and High Schools)**

**Complete data charts using 2015, 2016, 2017, 2018 Data Results.**

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### SCHOOL PERFORMANCE SUMMARY

#### CCR DESIGNATION

#### ENGLISH LANGUAGE ARTS

Determination is based upon multiple measures. Each student at CCTE has the opportunity to achieve CCR status through the various opportunities under the College and Career Readiness and College Completion Act of 2013. Some students met the standard or would have met the standard by one or more measures. All measures are indicated. The data reflects student passing rates for each assessment noted.

ASSESSMENT USED	Number of Valid Students	GPA (3.0)		ELA 10 PARCC (4 or 5)		ELA 11 PARCC (4 or 5)		ACCUPLACER ELA (Local Agreement)		TSA For CTE (Varies by Program)		ELA SAT SCORE (480+)		ELA ACT SCORE (21+)		ELA AP SCORE (3+)	
		#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
<b>SCHOOL TOTALS</b>	123	64	52%	39	31%	1	<1%					4	3%			2	2%
<b>GENDER</b>																	
<b>Female</b>	54	41	76%	24	43%	0	0%					4	7%			1	2%

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Male	69	23	33%	15	22%	1	5%			0	0%		1	2%
<b>ETHNICITY/RACE</b>														
African American	2	1	50%	2	67%	0	0%			1	33%		0	0%
White/Caucasian	115	59	51%	36	31%	1	<1%			3	3%		2	2%
Two or More	6	4	67%	1	25%	0	0%			0	0%		0	0%
<b>ECONOMIC ADVANTAGE</b>														
No	60	34	57%	20	33%	1	2%			2	3%		2	3%
Yes	63	30	48%	19	29%	0	0%			2	3%		0	0%
<b>STUDENTS WITH ABILITIES</b>														
IEP-Yes	19	2	11%	1	15%	0	0%			0	0%		0	0%

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IEP-No	101	61	60%	36	34%	1	<1%			4	4%		2	2%
504	3	1	33%	2	67%	0	0%			0	0%		0	0%

**2. Analyze the data results for ELA 3-5; 6-8; 10 to determine underperforming areas. Include FARMS, SE and other selected focus subgroups in your analysis.**

a. Analyze Data Results and Strategy Implementation from 2017-2018 SIP.

**The data results show that students in all subgroups are underperforming in ELA PARCC. However, with the agreements in place, CTE is showing progress in working toward 100% attainment of CCR. In the year 2017, 4 students attained CCR status. In 2018, 62% attained CCR. Our goal is to have 70% of the students attain CCR by the 2019 school year utilizing one of the many ways designated in the chart above.**

b. Were the identified goal(s) met? If so, how will the goal be sustained?

**The goal of 100% CCR attainment was not met.**

Describe the gains made in focus areas.

**Content teachers in English, science and social studies are working on English skills that will be tested on the NEXT Gen/A test that will be used as a local CCR standard. English skills are also being reinforced by skill area teachers through journ. Skill teachers are also instructing students in skill-related curricula that will be tested on the Technical Skills Assessment gauge for CCR.**

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Based on this year's data, describe the UDL strategies in the 2017-2018 plan that proved most effective

**Our plan to provide access to students in a variety of ways in order to achieve CCR speaks directly to a plan which Universal Design for Learning (UDL). Staff and administration have worked together to push for assessments which bes student achievement of skills which signify their readiness for college and careers. Students at CCTE are able to take ad TSA's aligned to their chosen career area, and our school has chosen to support the Accuplacer as the assessment of choi students.**

#### c. Establish Focus Areas

Use The Five Whys to determine the Root Cause(s) and the ACPS Goal Planning Process to address Achievement Gaps.

**There are several root causes for the poor test scores on ELA 11 in the subgroups of FARMS and special education. Stu IEP's do not have MCAP accommodations because CCTE did not not have a research based reading program open to a with low reading abilities during the 2017-2018 school year. Because CCR is not an indicator of performance which p student from successfully completing high school, it holds less meaning to students. The Career Center did, however, ac this at certification with a cord to distinguish them. Failing ELA 11, however, does not prevent a student from gradu students know this, which is perhaps, why little effort is given by some students.**

Implement data from the DMRS in the Goal Planning Process.

**According to the DMRS, ninety-nine percent of the students who took PARCC ELA 11 scored at a Level 3 or below. Be caus data has shown that our students are under-performing on the PARCC Assessment, we have sought additional paths to achi for our students.**

Use the ACPS Goal Planning Process

Please include the following:

- What is the issue?  
**The issue is that all students should attain CCR prior to leaving high school.**
- What data support the need for a resolution to the identified issue?  
**In the year 2017, 47% of the students attained CCR. In 2018, 62% attained CCR.**
- Does the identified goal align with an initiative of the ACPS? If so, how/why does it align?

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The identified goal does align with the CCR goals of ACPS. Our goal aligns because CCTE uses the identified tests that are associated with college and career readiness. By using the many measures, students will be distinguished as CCR.

- What is currently preventing the identified goal from being attained?

If the need has been identified through a grade level reading test, students should have the opportunity for reading intervention. This class was started this year for only a handful of students. Testing scores indicate that more students need the need for a reading class. A reading inventory was given to the juniors in their English classes. Thirty-percent (29%) were reading at a seventh grade level or below. This would have an impact on ELA 11 and their education in general. Helping students “buy into” the idea of CCR is also a difficulty.

- What outcome(s) will determine the identified goal has been met?

Seventy percent of the students at the end of 2019 will attain CCR.

- What resources are not currently available to meet the identified goal?

Reading classes with certified reading teachers are not readily available.

- What steps will be taken to fully implement the plan in the effort to reach the identified goal?

Instead of looking at subgroups per se we are looking at skill areas with the greatest need for remediation. Those students will be offered extra time in a transition class with their English teacher to recoup skills needed on the Accuplacer. The principal will also talk to test takers and stress the importance of doing their best at test time. Skill instructors are meeting with students who have not yet achieved CCR status to encourage them to focus on the Accuplacer Assessment, showing students that all staff at CCTE believe they can achieve in all areas. Because CCR can also be achieved through the passage of all students who qualify will be assessed, providing students with an additional path to achievement of CCR.

- How will implementation be monitored to reach the identified goal?

The Principal keeps a detailed account of each student’s progress toward achievement of CCR. She shares this information at faculty meetings, SIT Team Meetings, and PD. At the end of the school year, all opportunities to become CCR will be quantified.

#### **d. To Be Completed when 2019 PARCC data is available**

- Based on the implementation outcome (s), has the identified goal been reached?
- If the identified goal has been reached, how will capacity be sustained?



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## Universal Design for Learning for ELA.

How will UDL be used in the classroom to support attainment of your goals? Reflect upon the strategies from last year's plan to determine the effectiveness of the strategies. Edit the list accordingly. List 3-5 strategies for each UDL principle/mode that will be used consistently during instruction to reduce barriers to learning and provide positive academic outcomes for all students.

Table 13	
UDL Principle/Mode	Representation – This is how the teacher presents the information.

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<p><b>Means of Representation:</b>  <i>Providing the learner with various ways of acquiring information and knowledge.</i></p>	<p>Activate background knowledge            Highlight patterns, features, big ideas and relationships            Clarify vocabulary symbols            Emphasize key elements in text            “Chunk” information into smaller elements</p>
<p><b>Means for Expressions:</b>  <i>Providing the learner with alternatives for demonstrating their knowledge and skills (what they know).</i></p>	<p><b>Expression/Action- This is how the student will demonstrate their knowledge.</b></p> <p>Students will:            Set appropriate goals            Communicate through multiple types of media            Use various methods to respond            Have access to tools and assistive technologies.</p>
<p><b>Means for Engagement:</b>  <i>Providing into learners interests, challenge them appropriately, and motivate them to learn.</i></p>	<p><b>Multiple Options for Engagement</b></p> <p>Provide means to reflect and self-assess work            Present opportunities for students to collaborate            Optimize individual choice and minimize distraction            Provide flex grouping            Provide tasks that allow for active participation, exploration, and experimentation</p>

### C. MATHEMATICS

#### 1. Math Data Overview

**Long Term Goal:** To prepare 100% of students to be college and career ready by graduation.

**Short Term Goal:** To increase the % of all students meeting the criteria for CCR in Math to include FARMS, Special Education, and Gender groups.

**Math** – Proficiency Data (Elementary, Middle and High Schools)

**Complete data charts using 2015, 2016, 2017, 2018 Data Result**

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## SCHOOL PERFORMANCE SUMMARY

### CCR DESIGNATION

#### MATHEMATICS

Determination is based upon multiple measures. Each student at CCTE has the opportunity to achieve CCR status through the various opportunities provided under the College and Career Readiness and College Completion Act of 2013. Some students met the standard or would have met the standard for Math by one or more measures. All measures are indicated. The data reflects students passing rates for each assessment noted.

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ASSESSMENT USED	Number of Valid Students	GPA (3.0)		Alg II PARCC (4 or 5)		ACCUPLACER MATH (Local Agreement)		TSA For CTE (Varies by Program)		MATH SAT SCORE (530+)		MATH ACT SCORE (21+)		MATH SCOR (3+)
		#	%	#	%	#	%	#	%	#	%	#	%	#
<b>GROUP/ BGROUP</b>														
<b>School TOTALS</b>	123	64	52%	5	4%	21	17%			2	2%			
<b>GENDER</b>														
<b>Female</b>	54	41	76%	2	4%	1	2%			2	4%			
<b>Male</b>	69	23	33%	2	3%	20	29%			0	0%			
<b>ETHNICITY/RACE</b>														
<b>American Indian</b>	2	1	50%	0	0%	1	50%			0	0%			

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White/Caucasian	115	59	51%	4	3%	19	17%		2	2%		
Two or More	6	4	67%	0	0%	1	17%		0	0%		
ECONOMIC DISADVANTAGE												
No	60	34	57%	4	67%	10	17%		2	3%		
Yes	63	30	48%	1	2%	11	17%		0	0%		
STUDENTS WITH DISABILITIES												
IEP-Yes	19	2	11%	0	0%	2	11%		0	0%		
IEP-No	101	61	60%	4	4%	18	18%		2	2%		
504	3	1	33%	1	33%	1	33%		0	0%		

2. Analyze the data results for Math 3-5; 6-8; Algebra I to determine underperforming areas. Include FARMS, SE and other selected focus subgroups in your analysis.

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Analyze Data Results and Strategy Implementation from 2017-2018 SIP.

**The data results show that students in all subgroups are underperforming in Algebra II. However, with the new local agreement, CTE is showing progress in working toward 100% attainment of CCR. In the year 2017, 47% of the students attained CCR status. In 2018, 62% attained CCR. Our goal is to have 70% of the students attain CCR through one of the many ways described in the chart above.**

Were the identified goal(s) met? If so, how will the goal be sustained?

**The goal of CCR was not met because 100% of the students did not attain CCR. The Career Center is working toward trying to get 70% or more of the seniors to obtain the title of College and Career Ready.**

Describe the gains made in focus areas.

**Content area teachers are working on the math skills which will be tested on the Next-Gen/Accuplacer test that is in agreement with Allegany College. These skills are being reinforced by skill area teachers. Skill teachers are also instructing students in skill-related curricula that will later be tested on the Technical Skills Assessment. Given the other parameters, Accuplacer, AP test, and the TSA, students have taken advantage of the other opportunities to achieve CCR.**

Based on this year's data, describe the UDL strategies in the 2017-2018 plan that proved most effective?

**The UDL strategies that proved most effective is varying the opportunities for students to attain CCR.**

### Establish Focus Areas

Use The Five Whys to determine the Root Cause(s) and the ACPS Goal Planning Process to address Achievement Gaps.

**There are several root causes for the poor test scores on Algebra II. Many students with IEP's take Algebra II in their schedule because of the math track they have chosen. They are then tested before all concepts have been taught. Because CCR is an indicator of performance which prevents a student from successfully completing high school, it holds less meaning to students. The Career Center did, however, acknowledge this at certification with a cord to distinguish them. Failing the assessment for National Merit designation, however, does not prevent a student from graduating and students know this, which is perhaps, why little effort is put in by some students.**

Implement data from the DMRS in the Goal Planning Process.

**Of the twenty one students taking the Algebra II PARCC, ninety percent of the students scored at Level 1. The other ten percent scored at Level 2. This data alone supports the use of seeking other measures to assess CCR.**

Use the ACPS Goal Planning Process

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Please include the following:

- What is the issue?  
**The issue is having 100% of the students attain CCR.**
- What data support the need for a resolution to the identified issue?  
**In the year 2017, 47% of the students attained CCR status. In 2018, 62% attained CCR.**
- Does the identified goal align with an initiative of the ACPS? If so, how/why does it align?  
**The identified goal does align with the CCR goal of ACPS. Our goal aligns because CCTE uses the identified tests th associated with college and career readiness and choosing one of those pathways and being successful will distinguish CCR.**
- What is currently preventing the identified goal from being attained?  
**Currently students with the poorest math skills have taken a geometry class in their junior year. Students may elect integrated math and not even sit in an Algebra II class. However, they must have taken the Algebra II MCAP as a gr requirement. Struggling students without instruction are not going to score well. Students who come to CCTE not h passed the Algebra I assessment must enroll in a Bridge Class in grade 11. The majority of these students are the stu Geometry, and because they have a clear weakness in math content knowledge coming into grade 11, they more than will not find great success on the Algebra II Assessment either.**
- What outcome(s) will determine the identified goal has been met?  
**Seventy percent of the students at the Career Center will attain CCR.**
- What resources are not currently available to meet the identified goal?  
**There is no math equivalent classes to recoup the Algebra I skills. Algebra I skills are currently embedded in the geo class via the bridge project.**
- What steps will be taken to fully implement the plan in the effort to reach the identified goal?  
**Current math teachers are remediating their students with Next Gen/Accuplacer materials during their designated c area teachers are doing math in their classes, as well, to reinforce the math concepts. Skill instructors are meeting w students who have not yet achieved CCR status to encourage them to focus on the Accuplacer Assessment, showing s that all staff at CCTE believe they can achieve in all areas. Because CCR can also be achieved through the passage o all students who qualify will be assessed, providing students with an additional path to achievement of CCR.**
- How will implementation be monitored to reach the identified goal?  
**The Principal keeps a detailed account of each student's progress toward achievement of CCR. She shares this info faculty meetings, SIT Team Meetings, and PD. At the end of the school year, all opportunities to become CC quantified.**

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To Be Completed when 2019 PARCC data is available

- Based on the implementation outcome (s), has the identified goal been reached?
- If the identified goal has been reached, how will capacity be sustained?

### 3. Universal Design for Learning for MATH.

**How will UDL be used in the classroom to support attainment of your goals? Reflect upon the strategies last year's plan to determine the effectiveness of the strategies. Edit the list accordingly. List 3-5 strategies for each UDL principle/mode that will be used consistently during instruction to reduce barriers to learning and provide positive academic outcomes for all students.**

Table 15	
UDL Principle/Mode	Representation –How the teacher presents the information.
<b>Options of Representation:</b> <i>providing the learner with various ways of acquiring information and knowledge.</i>	Activate prior knowledge Vary the display of information Pre-teach vocabulary and symbols Clarify unfamiliar syntax Present key concepts in one form of symbolic representation ie. equation
<b>Options for Expressions:</b> <i>providing the learner with alternatives for demonstrating their knowledge and skills (what they know).</i>	<b>Expression/Action- How the students demonstrates their knowledge.</b>
	The student will: Use a graphing calculator, geometric sketch pad or pre-formatted graph paper Break long term goals into smaller more manageable goals Use checklists and guides for note taking
<b>Options for Engagement:</b>	<b>Multiple Options for Engagement</b>



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*v into learners interests,  
allenge them  
ropriately, and motivate  
em to learn.*

Provide real-world connections  
Vary activities to produce authentic and engaging lessons  
Provide tasks that allow for active participation and experimentation  
Use cooperative learning groups  
Differentiate the degree of complexity within activities

#### D. SCIENCE

The Science section will be omitted for the 2018-2019 year as the transition is made to the NGSS and MISA.

#### E. Bridge Projects

##### 1. Bridge Data Overview

**Long Term Goal:** To prepare 100% of students to be college and career ready by graduation.

**Short Term Goal:** To enhance the knowledge of students who were deficient on the grade 10 assessment and Math as well as Government, as a means of supporting the improvement of scores deeming student: the end of grade 12 .

**Complete data charts using 2015, 2016, 2017, 2018 Data Results.**

##### 2. Analyze the data results for Bridge to determine underperforming areas.

**Include FARMS, SE and other selected focus subgroups in your analysis.**

Bridge Class	Number Already Completed	Number Currently Being Completed	Number Com 2/1/19
English 10	46	7	53

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Algebra I	20	0	20
Government	72	16	88

### Administrative Leadership

**PRINCIPAL'S SLOs-** Please make sure your SLOs are based on critical needs identified through your data review and be evidence (See SLO rubric)

#### A. Principal SLO 1

1. What is the content focus of the SLO? Describe and explain the student group (s) selected for the SLO.

**Students at the Center for Career & Technical Education will be deemed as College & Career Ready (CCR) through successful attainment of the skills and/or knowledge demonstrated through the achievement of one of the following assessments designated and/or approved by the Maryland State Department of Education: PARCC ELA 10 and/or 11, PARCC Geometry and/or Algebra II, Accuplacer, SAT, ACT, AP Exam, Technical Skill Assessment for the MSDE Designated Program, or through the achievement of an unweighted GPA of 3.0 or higher or local measures identified by our college partner as indicating CCR status.**

**The entire Senior Class of 2019, who are eligible for designation as CCR will be monitored. The class is comprised of 123 students, 123 of which are eligible. (2 students are SLE and will not be receiving a standard diploma) As previously stated, no students will be omitted due to their disability unless said student is on, or becomes designated to be on, a non-diploma/certificate track. Otherwise, 100% of the students in the Senior Class of 2019 who are pursuing a high school diploma at CTE will be targeted for this SLO.**

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2. Describe the information and/or data that was collected or used to create the SLO.

**An assessment of the data relating to the CCR Designation for the Class of 2017 revealed that of the 135 Graduates, 63 were deemed as College and Career Ready (CCR) by one of the following assessments: PARCC ELA 11 or ELA 10, Algebra I, ACT, SAT, Accuplacer, AP, or Technical Skill Assessment aligned to CTE Program. The % of students graduating in the class of 2017 being designated as CCR was 46.66% or (47%).**

**A deeper assessment of this data shows that 37 of the students achieving CCR did so ONLY by successful completion of the TSA. This represents 58.7 (59%) of the CCR Population. 3 by SAT only 0.047 or (0.05%). 13 by PARCC only 20.6 (20.6%). And, the remaining 10 students (16%) achieved the designation of CCR by one or more means, indicating that, had they met it through one modality, they achieved a score on another that would have qualified them as CCR. (Example: One student met CCR through the Accuplacer AND the TSA).**

**An assessment of the data relating to the CCR Designation for the Class of 2018 revealed that of the 121 students at our school, 117 were eligible for CCR designation. Four of the students in the class were SLE students and would not be receiving a standard high school diploma, therefore were not CCR eligible. In looking at the 117 eligible candidates, 78 of those were successful at passing one or more of the identified assessments making them College and Career Ready. This represented 67% of the Senior Class of 2018.**

**A deeper assessment of this data shows that 18 of the students achieving CCR did so ONLY by successful completion of the TSA. This represents 23.07 (23%) of the CCR Population. 3 by SAT only 0.038 or (0.04%). 1 student only met the designation by achieving the standard on the ELA PARCC only 0.012 ((0.01%). And, a large majority of our students 47 out of 78 (60.26%) achieved the designation of CCR by passing one or more assessments, indicating that, had they not met it through one modality, they achieved a score on another that would have qualified them as CCR. (Example: One student passed the PARCC ELA 11, the PARCC Alg II, the Technical Skill Assessment aligned to her Skill area, and she met the standard on her SAT score in English).**

3. How does the SLO support the Goal Planning Process and School Improvement Goals and Strategies?

**The SLO ties directly into the collection of data relevant to our goals of improving the performance of students in order to deem them as college and career ready. Since our school is a grade 11 and grade 12 school, we have no ability to teach content aligned to the graduation assessments (Grade 10 ELA and ALG I). Therefore our area of focus is CCR and the**

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focuses on a variety of assessments that can be used to ensure our students have the ability to take advantage of the p CCR which best serves them. This plan also aligns nicely with UDL, in that it essentially allows “choice” in the path achievement.

4. Describe what evidence will be used to determine student growth for the SLO.

**Student progress will be measured using the following % Calculation:**

**Insufficient Attainment: 55% or below of all targeted students are designated as CCR**

**Partial Attainment: 56% to 69% of all students targeted achieve the designation of CCR**

**Full Attainment: 70% or more of all targeted students at CCTE will achieve the designation of CCR**

**In 2017, only 47% of students achieved the designation, and in 2018, 67% achieved the designation. In order for Full Attainment to be reached for the 2019 school year, an improvement of 3% is needed which is a minimum of 86 students achieve CCR in order for Full Attainment to be Met based on the population of 123 students.**

### **B. Principal SLO 2**

1. What is the content focus of the SLO? Describe and explain the student group (s) selected for the SLO.

**Students enrolled in State Model CTE Programs at CCTE, that have an identified aligned Technical Skill Assessment will demonstrate proficiency by receiving a passing score on a TSA available to them for their selected program. Students enrolled in a program with more than one TSA available for their selected program will pass at least one assessment to be considered as having demonstrated proficiency in content. This measure is monitored through MSDE for the purpose of determining Program Quality Index, which is the data collection that is required for CTE.**

**The student population targeted for the purposes of this SLO will be those students enrolled in Level II courses who have a TSA available to them aligned to industry standards. ALL state model programs, with a state identified TSA available will be utilized for the purpose of this data collection.**

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Students who have demonstrated a class average of 80% or above for all classes taken in the designated program by the 3rd nine weeks of the Senior Year will be targeted for taking the TSA available to them, as long as they have been attendance 75% of the class meetings. Course instructors may choose to forgo the standard above if they feel there is for the student to pass the TSA, or if they feel extenuating circumstances exist which kept the student from meeting the standard. The exact number for the student population will be unknown until the end of the 3rd nine weeks. It is also this school year, to increase the amount of students taking the TSA.

2. Describe the information and/or data that was collected or used to create the SLO.

**Technical Skill Assessment (TSA) Data is a data point recognized through PQI at the state level. State Model Program CCCTE must report data each year to MSDE regarding the total number of students passing the assessment in comparison to the number of students taking the assessment. This data is then calculated and included in the Local Perkins Accountability Report (LPAAR). A local target is set yearly for systems to strive to meet.**

**During school year 2016, of 112 students taking a TSA, 70 of them passed one or more assessments aligned to the selected program. Therefore 62.5% of students taking the TSA passed the assessment. The skill areas assessed during 2016, and their data, were:**

**Academy of Health Professions: 14/14 students = 100%**

**Auto Collision: 4/8 students = 50%**

**Auto Technology: 9/10 students = 90%**

**Business Administrative Services: 0/4 students = 0%**

**Cosmetology: 4/13 students = 31%**

**Engineering: 7/7 students = 100%**

**Graphic Communications: 10/20 students = 50%**

**Interactive Media: 1/4 students = 25%**

**IT Networking: 8/9 students = 89%**

**Law Enforcement: 13/13 students = 100%**

**During school year 2017, 77 students took the state aligned Technical Skill Assessment (TSA) for their designated Program of Study, 54 passed. This represents 70.13% of students acquiring a passing score.**

**Academy of Health Professions: 13/13 students = 100%**

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**Auto Collision: 4/9 students = 44.44%**  
**Auto Technology: 9/9 students = 100%**  
**Cosmetology: 2/13 students = 15.38%**  
**Engineering: 3/3 students = 100%**  
**Graphic Communications: 3/5 students = 60%**  
**Interactive Media: 4/5 students = 80%**  
**IT Networking: 4/8 students = 50%**  
**Law Enforcement: 12/12 students = 100%**

**During the 2017-2018 school year, 10 CTE Programs were assessed using the identified TSA available for their individual programs. Of the 67 students taking a TSA 62 students passed the assessment, resulting in a 92.53% Pass Rate. Individual Results per Program were:**

**Academy of Health Professions: 21/21 students = 100%**  
**Auto Collision: 4/4 students = 100%**  
**Auto Technology: 4/4 students = 100%**  
**Cosmetology: 3/7 students = 42.85%**  
**Culinary: 3/4 = 75%**  
**Engineering: 10/10 students = 100%**  
**Graphic Communications: 2/2 students = 100%**  
**Interactive Media: 5/5 students = 100%**  
**IT Networking: 4/4 students = 100%**  
**Law Enforcement: 6/6 students = 100%**

### **3. How does the SLO support the Goal Planning Process and School Improvement Goals and Strategies?**

**This SLO aligns directly with the goals established by CCTE. Since CCTE is a career and technical education school, assessments are a meaningful part of most programs, and demonstrate true growth of student knowledge in their chosen area. Not only does achievement of the TSA allow students to leave with industry certifications under their belt, thus making them a more desirable candidate for post-secondary education or employment, but the achievement of the TSA also serves as an indicator for CCR. Our focus as a school, in improving the percentage of student achievement under CCR, will be impacted by the % of students able to successfully complete their aligned TSA. Additionally, the achievement of TSA is an indicator of performance in which we are judged on as a CTE School.**

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4. Describe what evidence will be used to determine student growth for the SLO.

**Student progress will be measured using the following % calculation:**

**Insufficient Attainment: 65% or below passed the TSA**

**Partial Attainment: 66% to 78% of all target students achieve a passing score on one or more of the TSAs aligned to program**

**Full Attainment: 79% or more of all target students achieve a passing score on one or more of the TSAs aligned to the program**

**Cosmetology students must pass both the Theory and Practical Exams in order for them to be counted as achieving a score. Having 79% of students pass the TSA aligned to their program will signify an increase in expectation over last year's standard for full attainment, by increasing the standard by 5%. The current expectation of the state department identified in the 2017 Local Accountability Report, has the 2018 Local Target set at 75.80%. We far exceeded this in the first time last school year, and wish to continue progress toward not only meeting this measure consistently, but to exceed the measure. Furthermore, our goal is to exceed the state performance in this category each year, which we wish to do last school year, where the state measure was 78.04%. Therefore, in 2018-2019, we wish to set our target at 79% Attainment, which would exceed both the local target and the state measure identified in the PQI data released during year 2017-2018.**

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#### **MULTI-TIERED SYSTEM OF SUPPORT**

**Include a copy of your MTSS Practice Profile. This profile can be attached to the end of the Plan. Make sure your goal planning process to show the integration and linkage between your goal planning process and priorities.**

**Based upon the results of the MTSS Practice Profile, what are the priority/priorities that the MTSS team selected?**

**Continuation of collaboration to understand the elements of the GRR Model, including focused instruction and guided instruction, to support student learning.**

#### **a. How will the priority/ priorities be addressed?**

**These priorities will be addressed through a designated plan established by the SIT Team and shared with the faculty for input. We began working last year on the GRR Model by conducting our book study as a team to better understand the elements of the GRR. This year the Social Purpose has been added which was introduced at the principal's staff development day in August. Teachers will be implementing the Social Purpose along with the Content and Language purpose in their daily instruction. Professional Development is ongoing and shared with all staff throughout the year with a focus on GRR.**



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#### b. What district support is needed to address your priority/priorities?

Continuation of professional development relating to the GRR Framework to be presented at the various school based and supervisor PD Opportunities throughout the year. Focus on full implementation of the GRR Model through the addition of Collaboration and Independent Practice has begun in 2018-2019. Content, Language and Social Purposes are being practiced in the classroom at CCTE.

### **POSITIVE BEHAVIORAL INTERVENTION & SUPPORTS OR BEHAVIOR MANAGEMENT SYSTEMS**

According to COMAR 13A.08.06.01 defines Positive Behavioral Interventions and Support program (PBIS) means the research-based approach method adopted by the State Board to:

- a. Build capacity among school staff to adopt and sustain the use of positive, effective practices to create learning environments where teachers can teach and students can learn; and
- b. Improve the link between research –validated practices and the environments in which teaching and learning occur.
- c.

Based on the examination of the discipline data, please describe strategies to support/improve the implementation of the framework in your school.

**Data indicates that schools years:**

**2015 – 2016: 169 office referrals      2016 – 2017: 111 office referral      2017 – 2018: 95 office referrals**

**There are strategies reviewed with teachers indicating discipline issues that teachers can address versus discipline issues that administrators should address. This information is displayed in the teacher handbook. The information is reviewed with each during teacher workshops. Additionally, each classroom was provided a poster with the key word “PRIDE” on it. Each letter I-D-E describes a positive action that the staff at CCTE hopes students recognize, follow, and becomes a part of daily life.**

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Furthermore, support to students will be offered in a variety of support and staff groups. Programs such as the Pupil Service local counseling services from various agencies, referrals to outside support agencies, in-school-intervention support staff, the counselor, IEP and 504 support staff, and continued parent contact and support are all examples of strategies CTE has put to support the PBIS framework.

Describe any research-based strategies/ interventions for students needing Tier II behavior support in addition to Tier I behavioral support.

Students that need Tier II behavior support have numerous means of behavioral support. Support to students will be offered in a variety of support and staff groups settings. Programs such as the Pupil Service Team, local counseling services from various agencies, referrals to outside support agencies, in-school-intervention support staff, and continued parent contact and support are all examples of strategies CTE has put in place to support the PBIS framework. Additionally, behavioral assessments and plans are developed to assist students with issues.

### Section XII: Non-Title I Schools

#### Family and Community Engagement

##### Parent/Community Involvement Needs

Provide in a narrative your school's family and community engagement. Support with data (i.e. volunteer hours, percent of family/community participation from sign in sheets, type and number of parent activities, etc.).

Parent support is important at CTE. Parents help with fundraisers in many of the clubs and skill areas. Our Open House and Banquet nights are well attended by parents as well as community members. Parents travel to the SkillsUSA competitions to support their children. Parents volunteer as chaperones on field trips and help out with classroom activities. Parents also attend the Honor Society, Recognition Banquet, AHOP pinning ceremony and the Veterans Day Program. We also have parents and community members serve on various committees such as PAC, LAC, Mock Interview, ACPS Bldg Trades Foundation, and P-TECH Steering Committee.

##### Parent Advisory Committee 2018 - 2019

Name	Position
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<b>Kimberly Mckay</b>	<b>Parent</b>
<b>Laura Rivers</b>	<b>Parent</b>
<b>James Robertson</b>	<b>President ACPS Bldg Trades Foundation</b>
<b>*Can provide listing of all PAC Members, LAC Members, Mock Interview Members, ACPS Bldg Trades Foundation Members, and P-TECH Steering Committee Members upon request.</b>	<b>Various Membership Categories with over 100 Serving</b>

### in Title I Parent Involvement Plan

Under the "Position" column, identify the school's representative and alternate for the county Parent Advisory Council with "PAC." Identify members as Parent, Teacher, Community Member, and so forth. **The committee must represent a cross section of the school community.**

### CCTE PARENT INVOLVEMENT PLAN

#### Expectations

The Career Center recognizes the importance of forming a strong partnership with parent/family and community members in order to positively impact the students in our school. To promote effective parent/family engagement, the staff welcomes and encourages parents and community members to join them in activities identified in the Action Plan as follows:

- I – Shared decision-making opportunities
- II – Opportunities to build and increase understanding, communication, and support between home and school
- III – Formal and informal evaluation of the effectiveness of parent/family engagement activities

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IV – Activities that promote a positive environment of high expectations shared by home and school

**Goal:** By offering opportunities to build parent capacity in school decision making, in understanding academic standards, and in inc  
o support academics at home, the school will meet their targeted goals.

#### Action Plan

Requirements	Description of Activities/ Actions/Initiatives	Date(s)	Who should yo for more inform
<p><b>Shared Decision Making</b></p> <p>The parent involvement plan is developed with input from parents.</p>	<ul style="list-style-type: none"> <li>• Allegany County Parent Advisory Committee</li> <li>• CCTE School Improvement Team</li> </ul>	<p><b>Monthly</b></p> <p><b>Quarterly</b></p>	<p><b>Superintendent</b></p> <p><b>Principal</b></p>
<p><b>Building Parental Capacity</b></p> <p>Provide assistance to parents in understanding the State’s academic content standards and students academic achievement standards, and State and local academic assessments.</p> <p>Provide materials and parent trainings/ workshops to help parents improve their child’s academic achievement</p> <p>Ensure information is</p>	<ul style="list-style-type: none"> <li>• Annual Back to School Night</li> <li>• Annual Open House</li> <li>• Annual Skills Showcase</li> <li>• Parent Conferences</li> <li>• ASPEN Online Grading</li> <li>• Local Advisory Council meets bimonthly.</li> <li>• Nine week assemblies</li> <li>• Veteran’s Day Program</li> <li>• IEP &amp; 504 Meetings</li> <li>• Skills USA/FBLA Events</li> <li>• CCTE Awards Night &amp; Reception</li> <li>• Certification Ceremony</li> <li>• Tri State College Night</li> <li>• Financial Aid Workshop</li> <li>• Parent Newsletter</li> </ul>	<p>August</p> <p>February</p> <p>December</p> <p>October</p> <p>Ongoing</p> <p>Bimonthly</p> <p>Quarterly</p> <p>November</p> <p>Bimonthly</p> <p>9 weeks</p> <p>May</p> <p>November</p> <p>April</p> <p>Monthly</p>	<p>Principal</p> <p>Vice-Principal</p> <p>Guidance Coun:</p> <p>CCTE Faculty &amp; CTSO Advisors</p> <p>Local Advisory C</p> <p>Program Advise</p> <p>Business Partne</p> <p>Guidance Coun:</p>

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<p>presented in a format and/or language parents can understand.</p> <p>Provide full opportunities for participation of parents of students from diverse backgrounds.</p>	<p>Business/community reps and a parent rep.</p> <ul style="list-style-type: none"> <li>• Program Advisory Committees made up of Community Business Partners and Parent Representatives</li> </ul> <p>Business/community reps and a parent rep.</p> <ul style="list-style-type: none"> <li>• Program Advisory Committees made up of Community Business Partners and a parent Representative Teams of parents from diverse background</li> </ul>	<p>On-going</p> <p>On-going</p>	
Requirements	Description of Activities/ Actions/Initiatives	Date(s)	Who should you for more inform
<p><b>Review the Effectiveness</b></p> <p>Effectiveness of the school's vital involvement activities will be reviewed.</p>	<p>Back to School night and Open House averages over 100 guests. Parent Conferences are not well attended.</p>	<p>August October February</p>	<p>Principal Vice-Principal Guidance Coun:</p>

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<b>Other School Level Parent Involvement Initiatives Based on Epstein's Third Type of Involvement: Volunteering</b>	Field Trips  Mock Interview Judges	On going  March	Principal  Chairpersons
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Identify two or three strategies that you will use this year to increase parent participation and parent awareness in academic/instructional processes. Please include a timeline for implementation.

Parents will be invited to the awards assemblies at the end of each nine weeks. Phone logs will be completed by teachers to indicate concerns to parents concerning issues with their students. Teachers will send postcards that inform parents or guardians that their child is doing noteworthy. Parents, grandparents, relatives, and alumni are also invited to partake in the Veteran's Day program at the school. The CTE Alumni Facebook Page will continue to be updated and photos and accomplishments of students shared frequently for parents to see and it difficult to come into the school. This platform has become very popular and is managed by the Principal and select staff.

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### Professional Community for Teachers and Staff- Standard 7

When it comes to closing the achievement gap for any group of students, we know that focused and targeted professional learning is a key feature of the school improvement effort. What school based professional learning will be/has been coordinated this year to address your school's achievement gaps?

**Professional Learning Title:**

**Date (s): August 22, August 27, October 17,**

**Location and Time: (Aug 22 & 27, Oct 17) CCTE Professional Development Days**

**Intended Audience: ELA, Math Teachers and SEF to look at CCR data**

**CCTE faculty and staff**

What changes are expected to occur in the classroom as a result of this professional learning?

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School Based Professional Development Days at CCTE, the Gradual Release of Responsibility Framework is ALWAYS included in the plan to be shared. As a result of the professional development, all teachers at CCTE are familiar with and committed to the direction of the work as a way of improving the instructional opportunities for all students. CCTE Teachers are implementing practices of Focused Instruction, and identifying Content Purpose and Language Purpose Statements within plans daily. This year we have also implemented Social Purpose.

English and math teachers were focused on those students who are not already College and Career Ready. As a group we decided to target all area students in need of transitioning and then retesting for CCR. Skill teachers were then included to help with transitioning of identified students. Special Education Teachers helped with inclusion responsibilities.

What knowledge and skills will the participants attain in this professional learning to make these changes happen?

Knowledge obtained by teachers with regard to Focused Instruction, Guided Instruction, Flex Grouping, Language Purpose, Content Purpose, CCR Data, and the Evidence Statements has allowed our teachers to collaborate and develop plans to target weaknesses. A thoughtful approach to instruction using the GRR.

English and math teachers will gain knowledge of accuplacer content as well as ways in which to focus instruction yet include all students identified in the classes. Skill teachers of those identified students will provide lessons encompassing skills to be tested.

How will you measure the implementation of the the knowledge and skills in the classroom?

Plans, observations, evaluations, walk-throughs

Accuplacer results



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### Improvement Plan

How will the plan be shared with the faculty and staff?

**IT Team members will review the plan together, making additions/deletions prior to sharing with the entire faculty. The plan will be shared with faculty upon completion and review of SIT team. An update regarding the development of the school improvement plan will be shared with the faculty at a future school based professional development days and/or faculty meetings. The final document will be reviewed with the faculty prior to its evaluation by the central office team. Each faculty member will receive an electronic copy of the monthly school improvement team meeting minutes, faculty meetings, or team/department meetings. The implementation and evaluation of the plan will be discussed at regularly scheduled faculty meetings.**

How will student progress data be collected, reported to, and evaluated by the SIT?

**At the end of each quarter, the SIT will gather and analyze all data using current PARCC scores, HSA scores, Accuplacer scores, SA's, attendance and discipline. The data will be evaluated and used to monitor the progress of special education students and ARMS. After the data has been gathered, the principal will meet with the appropriate teams to discuss ways of closing the gap. Data discussions are currently held with all skill and academic teachers.**

How will the SIP be revised based on student progress and the method(s) used to measure student progress?

**After analyzing the quarterly data, the SIT will revise the plan as necessary to ensure that instruction, professional development and support programs meet the needs of students, as well as teachers.**

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What role will classroom teachers and/or departments have in implementing and monitoring the plan?

Each teacher receives an electronic copy of the SIP for review and/or contributions. Since the plan is based on CCR improvement efforts, all teachers work together to support the students in passing the tests, completing the bridge projects and/or reaching the composite. Additionally, a focus on increasing the number of students who take and pass the TSA will be made with the Skill Area instructors. Increasing in this regard will allow students to achieve CCR for both ELA and Math. Through our staff development all teachers will be involved in implementing the objectives of the plan. Teachers in English and Math, as well as Skill Area teachers and Administration, will encourage students to take the exams seriously and try their best when participating in any of the areas that provide CCR.

How will the initial plan be shared with parents and community members?

At parent conference sessions, copies of the school improvement plan will be available for review by the parents. A copy of the plan will be placed on the school website. Any interested person may request a copy of the plan, and faculty will be available to discuss it at any time.

How will revisions to the SIP be presented to the staff, parents, and community?

Following approval of the plan, changes will be shared with each faculty member electronically and a new version will be sent to each faculty member. The implementation and evaluation of the plan will be discussed at regularly scheduled faculty meetings. Parents will be provided with a copy of the SIT plan upon request and may review it on the school's website. The community will be made aware of the plan through the LAC. All updates will be made to any hard copies available for review upon request.

What assistance does the Central Office need to provide in developing, monitoring, assessing, and implementing the plan?

Upon request from the SIT chair, Central Office staff will attend SIT meetings to provide assistance. The Central Office will also provide linkages with MSDE and other educational agencies. They will also assist in planning professional development activities. A review team comprised of Central Office staff will review the plan using the SIT rubric. The review team will meet with the Summit team from the Career Center after that date to review the implementation of the plan. The Central Office has been very supportive in its understanding that the plan for CCTE is unique and the focus of targeting CCR is realistic for the school, its staff, and the 11th and 12th grade students it serves.

What are the approximate dates and/or calendar for sharing, monitoring, and revising the plan.

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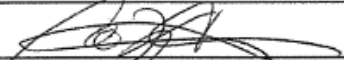


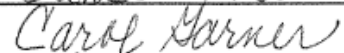


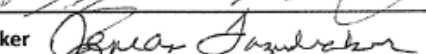
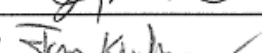
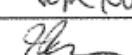
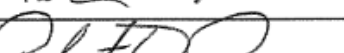
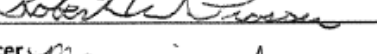
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<i>Date</i>	<i>Person(s) Responsible</i>	<i>Activity</i>
<i>September 4-October 30</i>	<i>Jemma Crowe, Carol Garner, Candy Canan</i>	<i>Writing of the SIP Plan Input Gathering from CCTE Staff Sharing of Plan with SIT</i>
<i>November 30</i>	<i>Jemma Crowe</i>	<i>Plan due to Trina Simpson</i>
<i>December 2018-January 2019</i>	<i>Jemma Crowe, Carol Garner, Candy Canan Jenean Fazenbaker, Richard King</i>	<i>Review of the SIP Plan</i>
<i>January-May</i>	<i>Principal, SIT CHAIR, SIT Team/Faculty</i>	<i>Sharing of Approved Plan with Faculty and St Review of CCR Data Revision of SIP</i>

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Use this page to identify the members of the School Improvement Plan's team. Please include their affiliation/title.

Name (Print and Sign)	Affiliation/Title
Candy Canan 	Principal
Jemma Crowe 	SIT Chair
Pam Bittner 	Instructional Leader
Carol Garner 	Instructional Leader
Brenda Blackburn 	Instructional Leader/AHOP Instructor
Brody Mackert 	Social Studies Teacher
Jenean Fazenbaker 	Guidance Counselor
Tom Krukowsky 	Interactive Media Instructor
Harry Morgan 	Automotive Technology Instructor
Robert Prosser 	Engineering/Industrial Manufacturing Instructor
Marianne Spencer 	SEF